Protecting Tomorrows

2019: Year in Review





Tracing its roots back more than 110 years, Protective Life Corporation has always remained true to its mission — we are Protective. We are going to tear down the barriers that block people from protecting their tomorrow so they can embrace today.

We live this mission every day through our actions to foster a values-driven, financially strong and disciplined company. Steadfast focus on protecting our customers guides our behavior and decisions.

At the heart of our company's business philosophy are four core values. Each equally shapes our identity and guides what we do:

Do the Right Thing

Do what's right, always. Live with integrity and honesty. Say what you mean, do what you say and stand behind what you do.

Serve People

Have a servant's heart. Serve by leading people to the right solutions. Always treat others as you would like to be treated. Improve the quality of life for those we serve.

Build Trust

Build relationships on trust. Listen. Understand what people need. Care. Earn trust. View each customer as a friend for life.

Simplify Everything

Life is complex. Our business shouldn't be. Tear down the walls of complexity, relentlessly. Use common sense. Communicate clearly. Streamline, clarify and simplify everything we do.



Protective Life Corporation is a life insurance holding company headquartered in Birmingham, Alabama. Its primary operating subsidiary, Protective Life Insurance Company, was founded in 1907. Today Protective provides financial protection products in all 50 states. With operating locations in Colorado, Florida, Illinois, Missouri, New Hampshire, New York, Ohio and Tennessee, Protective Life Corporation has approximately 3,000 employees.

Protective is a wholly owned subsidiary of Dai-ichi Life Holdings, Inc. (TSE:8750), the top-tier global life insurer based in Tokyo, Japan.

Dai-ichi's history spans even longer than Protective's with a foundation back to 1902. They have total JGAAP consolidated assets of \$524 billion as of December 31, 2019 and over 62,000 employees worldwide. From their establishment, Dai-ichi Life has been guided by their philosophy — "customer first".

Protective is the North American platform for Dai-ichi.



Our History

1957 50[™] ANNIVERSARY Insurance in force reaches ^{\$}1 billion

1992Distribution expands to all 50 states



1907 Gov. William Dorsey Jelks named first CE0



1927 Samuel Clabaugh named President



1937 Col. William J. Rushton named CEO



1969 William J. Rushton, III named CEO



1992 Drayton Nabers, Jr. named CEO



1907 Protective Life Corporation founded in Birmingham, Alabama

1932 25[™] ANNIVERSARY Insurance in force reaches ^{\$}65 million 1982 75TH ANNIVERSARY Insurance in force reaches \$13.7 billion



2007

100[™] ANNIVERSARY Insurance in force

reaches \$765 billion
Assets reach \$41.1 billion

2012

Through Lyndon Property, Protective Asset Protection celebrates 50 years of service to dealers

DAI-ICHI LIFE

2015

Protective joins the Dai-ichi Life Group

Protective Asset Protection surpasses 1 million contracts sold, annually

2019

Protective acquires via reinsurance substantially all of the individual life and annuity business of Great-West Life & Annuity Insurance Company, the largest acquisition in Protective's history

Insurance in force reaches \$979 billion Assets reach \$121 billion



2002 John D. Johns named CEO



2017 Richard J. Bielen named CE0

2000

Protective acquires Lyndon Property and Casualty, enters the service contracts business

2010 - 11

Protective adds 1.5 million in force policies through two acquisitions

2013

Protective acquires MONY Life for \$1,088 billion

2016

Protective completes two acquisitions, adding Genworth Life & Annuity and US Warranty Corporation

2018

Protective acquires the individual life and annuity business of Liberty Life Assurance Company of Boston

Insurance in force reaches \$901 billion Assets reach \$90 billion

Financials and Ratings PROTECTION:





GROWTH: Asset Growth



Revenue Growth



Shareholder's Equity



- ¹ Numbers not adjusted for recast for ASC 2010 26 (DAC change).
- ² Excludes Accumulated Other Comprehensive Income

STRENGTH:



We continue to earn high financial strength and performance ratings from major rating agencies. These independent organizations assign ratings measuring financial strength and claims-paying abilities. They consider factors such as overall operating performance, asset quality, financial flexibility and capitalization.

	Protective Life Corporation	Protective Life Insurance Company
	Senior Debt	Financial Strength
Standard & Poor's	A-	AA-
Moody's	Baa1	A1
Fitch	BBB+	A+
A.M. Best	a-	A+

Financial Strength Ratings as of March 15, 2020. Ratings are subject to change at any time, and do not apply to products or their performance. A portion of Protective Life and Annuity Insurance Company's policy liabilities are guaranteed by Protective Life Insurance Company. Please visit protective.com for more information.

Our Foundation



Blooming Birmingham

Protective employees joined over 100 volunteers from three other Birmingham companies to plant flower beds as part of a coordinated landscaping effort along the streets and avenues in Birmingham's Parkside District near Children's of Alabama.



Better Basics I Birmingham Reads Day
Patty Cobb, 2VP Cash Management, read to a second grade
classroom at Robinson Elementary School to support the
Better Basics' Birmingham Reads Day. The Better Basics'
program empowers the community's youth, helping children
learn to read, comprehend, retain and ultimately learn.



Since its founding in 1907, Protective has maintained a rich tradition of philanthropy in the communities where we live and work, supporting thousands of organizations whose missions are to "serve others." The Protective Life Foundation was established in 1994, and it continues to embody Protective's core values of doing the right thing and serving people.



One of the Foundation's key objectives is to be a corporate leader and pacesetter in giving. As such, it consistently ranks as one of the largest corporate foundations in our primary giving area. The Protective Life Foundation is a source of tremendous pride for our employees and is a vibrant reflection of the Company's culture.



The Foundation provides substantial funding to a wide spectrum of civic, cultural and educational nonprofits, with a specific focus on addressing the needs of a diverse community. It further strengthens Protective's support in the community by orchestrating employee volunteer opportunities, collecting for critical needs, and engaging in transformative and restorative projects.



protective.com